TEXAS A&M UNIVERSITY
EMERGENCY OPERATIONS
PLAN

July 31, 2013
The Emergency Operations Plan (EOP) and contents within is a guide to how the University conducts all-hazards response. The EOP is written in support of emergency management and is built upon the National Response Framework as scalable, flexible, and adaptable coordinating structures to align key roles and responsibility. This plan and contents within shall apply to all university personnel participating in mitigation, preparedness, response, and recovery efforts. Furthermore, tasked organizations supporting EOP guidelines shall maintain their own procedures/guidelines and actively participate in the training, exercise, and maintenance needed to support this plan.

The EOP is intended to capture specific authorities and best practices for managing incidents of any size or scope.

The EOP was prepared by Texas A&M staff and approved by senior administration, thereby enabling activities contained within this document to be performed within the University’s capability. Furthermore, this EOP has been made available to the Texas A&M System and with external agencies that may be affected by its implementation. This EOP is also accessible via the web at www.tamu.edu/emergency.

In 2012, Compass Group USA was awarded a contract to manage and operate Dining Services and Facility Services’ building maintenance, landscaping services and custodial services. These departments continue to operate as normal. Portions of this plan may continue to refer to Dining Services (Compass/Chartwells) and Facility Services (Compass/SSC) as if they are departments within the University.
APPROVAL AND IMPLEMENTATION

This Emergency Operations Plan (EOP) was prepared by Texas A&M University to develop, implement, and maintain a viable all hazards response capability and to establish a comprehensive approach to providing consistent effective and efficient coordination across a spectrum of activities.

This plan shall apply to all university personnel participating in mitigation, preparedness, response, and recovery efforts. Furthermore, the EOP may be applied to any University-sponsored events whether on or off campus and all public or private, University-sanctioned activities.

The University’s Assistant Vice President for Safety and Security shall be responsible for plan oversight and coordination with applicable stakeholders. This EOP is based on the “all-hazards” concept and plans for natural and man-made disasters and incidents. The plan is flexible in that part of the plan or the entire plan may be activated based on the specific emergency and decision by University senior leadership.

This EOP and its supporting contents are hereby approved, supersedes all previous editions formerly referred to as the Crisis Management Plan, and is effective immediately upon the signing of all signature authorities noted below.

Approved: __________________ Signature on File __________________ Date: 8/27/2013

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SECTION I: PURPOSE, SCOPE, SITUATION AND ASSUMPTIONS

A. PURPOSE

The purpose of the Texas A&M Emergency Operations Plan (EOP) is to outline the University’s approach to emergency operations and to enable local, state and federal coordination. It provides general guidance for emergency management activities. The EOP and its contents describe the University’s emergency response organization and assigns responsibilities for various emergency tasks. Specific support materials found in the EOP annexes and attachments describes details of who does what, when and how. Additionally, the EOP describes capabilities and resources, as well as establishes responsibilities and operational processes, to help protect the University from natural and manmade hazards, to save lives, to protect public health, safety, property, and the environment; and to reduce adverse psychological consequences and disruptions.

Although emergencies, disasters and catastrophic incidents typically result in impacts far beyond the immediate or initial incident area, the EOP provides a framework to enable the management of cascading impacts and multiple incidents, as well as, the prevention of and preparation for subsequent events.

The EOP supports the Brazos County Inter-jurisdictional Emergency Management Plan, and functions in conjunction with the Community Emergency Operations Center (CEOC) Standard Operating Guidelines (SOGs). It is the responsibility of those referenced in this plan to integrate their departmental procedures, guidelines, and emergency management activities, such as task performance and organization, while also participating in training, exercises, plan integration, and maintenance needed to support a collective process.

Additionally, the EOP

- Outlines the duties and responsibilities of the University divisions and departments.
- Empowers employees in an incident to act quickly and knowledgably.
- Informs and trains key stakeholders on their roles and responsibilities before, during, and after an incident.
- Provides other members of the community with assurances that the University has established guidelines and procedures to respond to incidents/hazards in an effective way.
- Establishes intra-agency and multi-jurisdictional mechanisms for involvement in and coordination of incident prevention, response, and recovery operations.
• Provides guidance for emergency operations and the utilization of all available TAMU resources for the protection of lives, property, and the continuance of university operations in an emergency.

B. SCOPE

This plan and all contents contained herein shall apply to all university personnel participating in mitigation, preparedness, response, and recovery efforts. An incident or event affecting TAMU may also impact the surrounding community; therefore, this plan and all contents contained herein shall support the Brazos County Inter-jurisdictional Emergency Management Plan and any supporting Memorandums of Understanding (MOU) and/or Memorandums of Agreement (MOA).

The scope of the EOP applies to incidents and/or events of all sizes, including those that exceed the University’s response services and capabilities, and may result in mutual aid activation, multijurisdictional response, and/or CEOC activation.

The University’s EOP outlines the expectations of university personnel, roles and responsibilities, direction and control systems, internal and external communications, training and sustainability of the EOP, authority and references as defined by local, state, and federal government mandates, common and specialized procedures, and specific hazard vulnerabilities and response/recovery for TAMU.

C. SITUATION OVERVIEW

Texas A&M University ranks among the nation’s largest academic institutions in virtually all categories and is a major stakeholder in the local, state, and national disaster arenas.

The University is exposed to many hazards, some of which have the potential for disrupting the University community and causing widespread damage and casualties, because of its geographic location, population concentration, high-rise buildings, rail, air and highway traffic, and other risk factors.

University Demographics, Population and Building Information

For information on University demographics, population and building information, please see: http://www.tamu.edu/customers/oisp/reports
D. THREAT AND VULNERABILITY

The University is a signatory on the Brazos County Hazard Mitigation Plan. County stakeholders, including the University, participate in the hazard assessment process, utilizing various methods to calculate threat and risk for the University and surrounding community. Additional information is available in the Brazos County Hazard Mitigation Plan.

E. CAPABILITY AND MITIGATION OVERVIEW

Texas A&M University is a signatory of the Brazos County Interjurisdictional Emergency Management Plan. The University and the surrounding emergency management community have assessed their capabilities to respond to the most likely hazards and measures are in place to address those hazards.

- The University works with the emergency management staff of the cities of Bryan and College Station, and Brazos County on a daily basis. A cooperative working relationship and team approach between the University and municipal governments for emergency response is a major strength on which the University relies. Prevention, protection, response, and recovery capability are taken into consideration along with the adequacy of training, equipment, and personnel needs.
  - The University is dependent upon the local municipalities for fire and rescue services, major hazardous material response capabilities, EMS backup, bomb squad response, police tactical responses, and assistance in emergency operations staffing and support. A list of current MOA/MOUs can be found in Attachment 3.
  - The University maintains a commissioned police force, an Advanced Life Support (ALS) emergency medical ambulance service, and a Hazardous Material Response Team, which augments the College Station Fire Department HazMat Response Team.

In addition to supporting the Brazos County Interjurisdictional Emergency Management Plan and other local, private, and regional stakeholders, the University has adopted and supports the phases of emergency management (mitigation, preparedness, response and recovery) in the planning process. The University is committed to developing and exercising comprehensive robust plans, and training and exercising University emergency responders in coordination with local emergency responders.
F. PLANNING ASSUMPTIONS

The Texas A&M University EOP is based on the following planning assumptions and considerations as presented in this section.

- Any employee of Texas A&M University may be tasked by this EOP.
- Incidents are typically managed at the lowest possible geographic, organizational, and jurisdictional level.
- External resources may be requested to assist the University if the nature of the incident overwhelms local capability.
- Incident management activities will be initiated and conducted in accordance with the National Incident Management System (NIMS).
- Local emergency response resources will be available in emergency situations affecting the University.
- It is possible for a major disaster to occur any time and any place in or near the University. In some cases, timely dissemination of warnings and increased readiness measures may be possible. However, many disasters can, and may, occur with little or no warning.
- University officials and representatives recognize their responsibilities for the safety and well-being of students, faculty, staff, and visitors, and assume their responsibilities in the implementation of this emergency EOP.
- Proper implementation and understanding of these guidelines through training and exercising will reduce or prevent disaster-related losses.
- The local police and fire departments will respond where support agreements or mutual aid agreements exist.
- The University is included in the Brazos County 911 District.
- Most emergencies on the University campus will involve multiple responding departments and agencies including, but not limited to, University Police, Environmental Health and Safety, Emergency Medical Services, Compass Group/SSC (formerly known as Facility Services), Marketing and Communications, Transportation Services, College Station Fire Department, and other appropriate University, city, county, state and federal agencies.
- In most cases, the fire department or law enforcement personnel will assume Incident Command, depending on the type of emergency.
- Hazardous conditions may follow any major disaster thereby increasing the risk of injuries and death.
• Casualties will be transported to local area hospitals. A.P. Beutel Health Center is a freestanding, ambulatory care facility with no emergency room. It is not equipped to receive patients from mass casualty incidents.

• Other University agencies or system components operating on the TAMU campus shall coordinate their emergency actions with this EOP.

• Regardless of the threat or type of emergency, it is possible that the following results may be encountered:
  o Death, injury, or illness of people and/or animals
  o Interruption or disruption to transportation
  o Interruption or disruption to normal communications
  o Interruption or disruption to utilities and other essential services
  o Congregation of large numbers of people at the scene, at central locations, at shelters, etc.
  o Significant numbers of people being displaced, requiring some, or all of the following: evacuation, shelter, feeding, welfare, and other assistance
  o Structural damage to streets, buildings, utilities, and other property
  o Contamination of food, water, personnel, vehicles, property, and other substances
  o Shortages of essential items
  o Periods of civil unrest or disorder, including looting, rioting, mob scenes, violence, etc.
  o Initial confusion of the affected population, with probable delays in response due to disaster incidents
  o Extensive need for public information
  o Disruption of business activities
  o Other matters of minor to serious impact or inconvenience

SECTION II: CONCEPT OF OPERATIONS

A. GENERAL

It is the responsibility of the University to protect life and property from the effects of disasters within its own jurisdiction. Texas A&M University has the primary responsibility for initial emergency management activities. Information located in this
section is designed to give an overall picture of incident management. It will primarily clarify the purpose, and explain the University’s overall approach to an emergency (i.e., what should happen, when, and at whose direction) to include the division of local, state, federal, and any intermediate inter-jurisdictional entities.

Top priorities for incident management are to:

- Save lives and protect the health and safety of students, faculty, staff, visitors, responders and recovery workers
- Ensure security of the University
- Protect and restore critical infrastructure and key resources
- Conduct law enforcement investigations to resolve the incident, apprehend the perpetrators, and collect and preserve evidence for prosecution and/or attribution
- Protect property and mitigate damages and impacts to individuals, the community, and the environment
- Facilitate recovery of individuals
- Recover operations

This EOP is based on the “all-hazards” approach. The plan is flexible in that part of the plan or the entire plan may be activated based on the specific emergency and decision by University senior leadership.

The University’s concept of operations is that the emergency functions of various agencies/organizations/divisions/departments involved in emergency management will generally parallel normal day-to-day functions or operations. To the maximum extent possible, the same personnel and material resources will be employed in both cases.

Day-to-day functions that do not contribute directly to the emergency response may be suspended for the duration of any emergency. The efforts that would normally be required for those functions may be redirected to the accomplishment of emergency tasks by the department, division, or agency concerned.

The EOP addresses all preparedness activities embedded within the key areas of emergency planning.
B. KEY AREAS OF EMERGENCY PLANNING AND INCIDENT MANAGEMENT

In the event of an incident, the University will utilize the definitions below that are predicated on an all-hazards approach. The University acknowledges that most responsibilities and functions performed during an emergency are not hazard specific. Likewise, these guidelines account for activities pre-incident, incident and post-incident; consequently, key areas are noted as the following:

- **Mitigation** – Mitigation activities are those which eliminate or reduce the probability of a disaster occurring. Also included are those long-term activities, which lessen the undesirable effects of unavoidable hazards.

- **Preparedness** – Preparedness activities serve to develop the response capabilities needed should an emergency arise. Planning and training are among the activities conducted under this phase.

- **Response** – Response is the actual provision of emergency services during a crisis. These activities help to reduce casualties and damage, and speed recovery. Response activities include warning, fire response, evacuation, rescue, and other similar operations.

- **Recovery** – Recovery is both a short-term and long-term process. Short-term operations seek to restore vital services to the University and provide for the basic needs of students, faculty, and staff. Long-term recovery focuses on restoring the university to its normal pre-disaster, or an improved, state of affairs. The recovery period is also an opportune time to institute future mitigation measures, particularly those related to the recent emergency.

C. NATIONAL INCIDENT MANAGEMENT SYSTEM (NIMS)


The National Incident Management System (NIMS) is a set of principles adopted by the University. NIMS provides a systematic, proactive approach guiding government agencies at all levels, nongovernmental organizations, and the private sector to work seamlessly to prevent, protect against, respond to, recover from, and mitigate the effects of incidents, regardless of cause, size, location, or complexity, in order to reduce the loss of life or property and harm to the environment. This system ensures that those involved
in incident response/recovery understand what their roles are and have the tools they need to be effective.

The University has adopted NIMS and the use of the Incident Command System (ICS) and in accordance with the U.S. Department of Education (ED) guidance, has identified “key personnel” such as Executive Leaders, General Personnel, Command Staff, and Incident Managers to complete specific courses in order for individuals to meet the organizational NIMS compliance.

The University participates in local governments’ NIMS preparedness programs. Identified University personnel participate in training and exercising the EOP’s procedures and hazard-specific annexes. The University is charged with ensuring that the training and equipment necessary for an appropriate response will be available.

In a major emergency or disaster, University facilities may be damaged or need to be evacuated, people may be injured, and/or other incident management activities may need to be initiated. These activities must be organized and coordinated to ensure efficient incident management. The Incident Command System (ICS), a component of NIMS, will be used to manage all incidents and major planned events.

For more information on NIMS, see Attachment 1: NIMS Summary.

**D. RESOURCE DESIGNATION LEVELS**

Most emergencies follow some recognizable build-up period during which actions can be taken to achieve readiness. General departmental actions are detailed in the appropriate sections of these guidelines; however, it is acknowledged that disasters are unique occurrences, which require specific resources dependent upon the type, nature, and extent of the emergency. In this regard, this document is not all-inclusive, nor does it limit or restrict reasonable or prudent actions.

If an incident occurs, the University may immediately determine it to be a Campus Incident, a Community Incident or State Level Incident. The following Resource Designation Levels will be used as a means of delineating resource requirements:

- **Campus Incident:**
  
  TAMU response services and capabilities meet the needs of the circumstance without activation of the CEOC. Minor injuries to individuals or little damage to facilities may apply. Necessary community resources such as College Station Fire Department may be needed.
Community Incident:
TAMU response services and capabilities are exceeded by the demands and needs of the circumstance. The CEOC may be activated for a coordinated response in support of the On-Scene Incident Commander.

State Level Incident:
TAMU’s and the community’s response services and capabilities are exceeded by disastrous conditions resulting in activation of the CEOC. Mass casualties, severe injuries to persons, and/or severe damage to property exist. MOUs/MOAs are put into effect in coordination with additional support requested from local, state and federal entities.

E. EMERGENCY OPERATIONS PLAN ACTIVATION AUTHORITY:

The Assistant Vice President for Safety and Security is the University’s Emergency Management Director (EMD) and the responsible authority for coordinating emergency measures for the University. If the University’s EMD should be unavailable, the order of succession is:

1. Emergency Management Coordinator, Office of Safety Security
2. Assistant Director, Environmental Health and Safety
3. Interim Director, Environmental Health & Safety

The University EMD will obtain a briefing from the Incident Commander (IC) on the nature of the incident and assessment of the situation. Following the incident briefing and a brief discussion of next steps, the EMD will brief the senior administration.

F. OUTSIDE REQUEST FOR ASSISTANCE

Requests for emergency support may be received from any number of entities.

- Requests should be communicated to the Emergency Management Director and the Emergency Management Coordinator. Information on the request will be forwarded through the chain of command to the Office of the President for concurrence.
- Commitment of resources such as food services, transportation, security, etc. to these requests should only be granted if excess capacity beyond that needed by the University is available.
SECTION III: ORGANIZATION AND ASSIGNMENT OF RESPONSIBILITIES

A. ORGANIZATION

Emergency Management for Texas A&M University is comprised of the following:

- **Assistant Vice President for Safety and Security**
  
  As the University Emergency Management Director (EMD), the Assistant Vice President for Safety and Security is responsible for emergency management planning and operations for the University. Upon the activation of the CEOC for a University incident, the Assistant Vice President for Safety and Security may assume the role as CEOC Manager, unless delegated.

- **Executive Policy Group**
  
  The Executive Policy Group is comprised of the Associate Vice President for University Risk and Compliance, the Senior Associate VP -Facilities, and the VP for Administration or their designees. The Executive Policy Group will work with other community leaders to provide guidance and direction during an incident in coordination with the CEOC Manager. The Executive Policy Group will serve as the liaison between the CEOC and the University’s executive management including the Provost and President.

- **University Divisions and Departments**
  
  University divisions and departments will support emergency response operations through performance of their normal roles and responsibilities. If called upon, University Departments will activate emergency personnel and implement appropriate response actions identified in the plan, or as directed by the Incident Commander, Assistant Vice President of Safety and Security, or upon the direction of the CEOC.

B. UNIVERSITY POSITION ROLES AND EXPECTED ACTIONS

Upon learning of an incident occurring on University grounds, the University Leadership will utilize the following position roles and expected actions as guidelines to implement the EOP:

- **The Assistant Vice President for Safety and Security shall:**
  
  - Serve as the University’s Emergency Management Director (EMD) and is responsible for directing all emergency measures within the University.
If the situation warrants activation of the CEOC, the University EMD may assume the role of the CEOC Manager, unless delegated. The CEOC Manager is responsible for coordination and collaboration with the City of College Station, Brazos County, and City of Bryan upon activation of the CEOC.

- **Office of Safety and Security shall:**
  - Provide support and resources to the incident commander as requested
  - Assist with CEOC readiness if activated
  - Staff positions in the CEOC as needed

- **University Departments shall** maintain the integrity of normal work crews whenever possible.

- **Department Heads:**
  - Shall support the activation of the EOP accordingly from the onset of notification of an incident.
  - Shall retain administrative and policy control over their employees and equipment, during emergency operations. However, personnel and equipment may be deployed to support the mission assignments directed by the Incident Commander, or the CEOC.
  - Should begin to formulate a plan to provide adequate time for personnel and crew rest while maintaining continuous relief efforts. *Initial reaction to a major incident may require extended operations with work crews operating in shifts.*
  - Upon CEOC activation Department Heads and other cognizant managers, as assigned, will direct the efforts of their departments or organizations from the CEOC, unless advised otherwise, according to their respective Guidelines for Emergency Operations or Standard Operating Procedures (if applicable) or send a liaison to the CEOC if managing their efforts from a department operation center.

- **Supervisors** at all levels must repeatedly emphasize safety of students, faculty, staff, visitors, and the public.

- **Requests for additional resources and coordination with other jurisdictions/agencies.** If the CEOC is not activated, requests for additional support may be made to the University Police Dispatch, the Facilities Services Communication Center or the EMD, and as appropriate, from the incident
command post. In the event of CEOC activation, requests will be made in accordance with the CEOC Guidelines.

C. NOTIFICATION AND WARNING

Timely warnings of emergency conditions are essential to preserve the safety and security of the University community and critical to an effective response and recovery. Detailed information on Notification and Warning may be found in Annex A: Warning.

D. EMERGENCY COMMUNICATIONS

Reliable and interoperable communications systems are essential to obtain the most complete information on emergency situations and to direct and control the resources responding to those incidents.

Detailed information on communications for first responders may be found in Annex B: Communication.

E. EMERGENCY PUBLIC INFORMATION

The Division of Marketing and Communications has primary responsibility for communications efforts during an emergency; however, the University Police Department Public Information Officer (PIO) or the local Emergency PIO Group may provide additional support.

Detailed information on emergency public information may be found in Annex I: Public Information.

F. NON-EMERGENCY EXTERNAL COMMUNICATIONS

- During an incident, the University expects to receive a high volume of calls seeking information as to the welfare of students, staff, and faculty from concerned parents, relatives, spouses, friends, and loved ones. The surge in volume of calls to the University’s main numbers may quickly exceed the system’s capabilities.

- It is essential that call centers are activated and staffed as soon as possible to handle anticipated volume of non-emergency calls related to the incident.

- Call centers may also be a resource in helping to control rumors.

- Call centers will only release information that has been approved by the Incident Commander and Marketing and Communications.
Student Affairs and the Association of Former Students have resources available to set up a call center. These resources should be activated through the heads of their departments or organization.
See Annex O: Human Services for more detailed information.

SECTION IV: DIRECTION, CONTROL AND COORDINATION

A. COMMUNITY EMERGENCY OPERATIONS CENTER (CEOC) AND INCIDENT COMMAND POST (ICP) INTERFACE

A clear division of responsibilities between the ICP and the CEOC (if activated) during an emergency is critical to an effective and timely operation. A general division of responsibilities is outlined below. A division of responsibilities may be modified based upon unique specific incidents and operations.

If an incident warrants additional resources, the University EMD or Incident Commander would initiate activation of the Community Emergency Operations Center (CEOC). Upon activation of the CEOC for an University incident, the University EMD or designee may serve as the CEOC Manager as outlined by the CEOC SOGs.

- Texas A&M has the responsibility for emergency disaster operations within its jurisdiction. Other local government agencies responding to a request for assistance will normally be under the authorities granted by their jurisdiction; however, they are under the direction of the incident commander.
- The services of the Emergency Management Coordinators within Brazos County will normally be available to each jurisdiction, whether the disaster is localized or countywide. They may serve as liaisons to the City Mayors, County Judge, or other local government agencies and may fill positions in the CEOC.

B. INCIDENT COMMAND POST (ICP)

Incident Command Post is located within safe proximity to the emergency site and is generally responsible for incident response management as follows:

- Serves as a temporary field location for tactical-level on-scene incident command and management.
- Is the on-site headquarters for the Incident Commander, Command Staff, and General Staff.
- Serves as a field collection point for tactical intelligence and analysis.
- Conducts all operations using the Incident Command System (ICS).
• Is typically established prior to activation of the CEOC.
• Provides the initial securing of the perimeter of the area, coordinates the actions of the operating units, and remains operational during the field actions (rescue, response, recovery, etc.) phases, as required.

**Incident Command or Unified Command shall:**

• Coordinate the actions of Fire, Police, EMS, and all other responding community units to the scene through a Unified Command System
  
  o **The University Police Department assumes Incident Command/Unified Command in** all civil disturbances, bomb incidents, and terrorist activity operations (local and state police will coordinate with arriving FBI at a suspected terrorist event).
  
  o **The College Station Fire Department assumes Incident Command/Unified Command in** all emergencies except those specifically assigned to the police department.

• Command all field activities and has the authority to direct all on site incident activities within the University’s jurisdiction.

• Establish an ICP and provide an assessment of the situation to the University EMD or other officials, identify incident management resources required, and direct the on-scene incident management activities from the command post.

• The first trained emergency responder on-scene will assume the role of Incident Commander until a more qualified individual can assume command.

The Incident Commander will also ensure the following, if applicable to the incident:

• Isolate the incident site and maintain control of the inner and outer perimeters
• Establish tactical communications and designate a primary radio channel
• Facilitate tactical planning and contingency planning
• Brief first responder personnel
• Designate a staging area for supporting agencies
• Ensure documentation of tactical decisions and activities
• Provide situational updates to the CEOC, if activated
• Approve requests for additional resources or for the release of resources (demobilization) through the CEOC, if activated
• Approve additional alerts as needed
• Establish immediate priorities
• Coordinate any specific transportation issues (such as helicopter landing zones, EMS locations, morgue location, etc., as appropriate)
• Determines security boundaries
• Notifies Dispatch or CEOC (if activated) of needs, including personnel recall from other departments as required
• Perform other duties as required by the situation. (See Attachment 1: NIMS Summary)
• Approves emergency public information messaging prior to release by Public Information Officer.
• Participate in the After Action Review Process

C. COMMUNITY EMERGENCY OPERATIONS CENTER (CEOC)

Upon activation, the CEOC becomes the centralized communication and coordination facility for Texas A&M University emergency response. The CEOC is the key to successful coordinated efforts and responsible for supporting the Incident Commander and consequence management actions. More detailed information may be found in the CEOC Standard Operating Guidelines. The CEOC, if applicable:

• Serves as the central meeting and gathering location for critical management and support personnel, and serves as the incident support operations and resource center.
• Coordinates the flow of communication and coordination between the different operating agencies, different levels of government, and the public.
• Supports the Incident Commander by mobilizing and deploying resources as requested.
• Assembles accurate information about the incident and provides situational analysis
• Issues community-wide warnings and alerts
• Provides public information services and coordinating activities with the on-scene Public Information Officer (PIO) and the Joint Information Center, if established
• Communicates and implements policy-level decisions from the Executive Policy Group
- Organizes and implements evacuation
- Coordinates traffic control beyond the incident scene
- Obtains local, state, and federal assistance as needed

EOC Locations Include:

- The Primary EOC
  - Brazos Valley Community Emergency Operations Center (CEOC) at 110 N. Main Street in downtown Bryan.
- The Alternate EOC
  - City of College Station EOC at 1207 Texas Ave in College Station.
- The Second Alternate EOC
  - Room 212 of 1111 Research Parkway Building in the Research Park on the West Campus.

SECTION V: ADMINISTRATION, FINANCE, AND LOGISTICS

A. FINANCIAL MANAGEMENT SERVICES (FMS)

- FMS will issue a project number for the incident response effort, and will disseminate the project number for use by all departments participating. This project number will be utilized in conjunction with the applicable accounting code to document all response and recovery costs associated with any disaster or emergency that requires a substantial response effort. FSM will prepare and submit support documentation, such as, reimbursement costs, etc.

B. FUNDING AND TRACKING OF RESOURCES AND EXPENDITURES

- Emergency operations may require significant resources. Tracking those resources is vital for several reasons:
  - Knowing what resources are on hand and available
  - Anticipating what will be needed
  - Tracking resources and returning resources at the conclusion of the operation
  - Tracking costs as necessary for reimbursements
- FEMA reimbursable expenditures should be tracked using FEMA forms, which can be found via the FEMA website at http://www.fema.gov.
SECTION VI: PLAN DEVELOPMENT AND MAINTENANCE

The EOP utilizes existing program expertise and personnel to provide prevention, protection, mitigation, preparedness, response and recovery efforts of post event consequences. Structured as demonstrated in the Comprehensive Planning Guidelines 101 (CPG 101, March, 2009) while also following the principles of the National Incident Management System (NIMS) and the Homeland Security Exercise and Evaluation Program (HSEEP), the EOP addresses response, training, exercises, equipment, evaluation, and corrective action practices.

The University’s Office of Safety and Security shall oversee and/or coordinate with applicable partners the following EOP actions:

- The EOP shall be reviewed annually and modified as necessary by staff of the Office of Safety and Security. Final results of the reviews and any changes to the EOP shall be presented to the Assistant Vice President for Safety and Security for approval before being submitted to the President through administrative channels.

- EOP training opportunities shall be incorporated into the annual Training and Exercise schedule.

- Each University unit or department identified as having a role in this EOP is responsible for communicating the content of the EOP to their staff and ensuring key staff has the opportunity to attend EOP training and exercise activities.

- The organization and upkeep of the EOP includes process changes such as an EOP review and update schedule. The review cycle includes basic updates by the Office of Safety and Security staff and the generation of a draft document that will be sent to the relevant partners for review and recommendations. After a review period and consideration of stakeholder comments, the document will be finalized and signatures obtained. Substantive changes between review periods such as changes in roles or responsibilities will prompt notification to listed stakeholders. Minor edits such as grammar or spelling changes will require no notification.

- Ensure that the EOP is consistent and compatible with the Brazos County Interjurisdictional Emergency Management Plan.

- Ensure EOP compliance with the state and federal guidelines listed in Section VII: Authority and References.
SECTION VII: AUTHORITY AND REFERENCES

These guidelines apply to Texas A&M University. The organizational and operational concepts set forth in these guidelines are promulgated under the following authorities:

- **Federal**
  - The Disaster Relief Act of 1974, PL 93-288 as amended.
  - Robert T. Stafford Disaster Relief and Emergency Assistance Act, PL 100-707
  - Comprehensive Environment Response Compensation and Liability Act of 1980, PL 96510 (CERCLA or “Superfund”).
  - Clean Water Act, (Section 311 of USC 1251).
  - Clean Air Act, (40 CFR Part 51).
  - Public Health Security and Bioterrorism Preparedness and Response Act (42 CFR Part 73)
  - Agricultural Bioterrorism Protection Act of 2002; Possession, Use and Transfer of Biological Agents and Toxins (7 CFR Part 331 and 9 CFR Part 121)
  - National Response Framework

- **State**
  - Vernon’s Texas Civil Statutes, Sections 7, 8, and 10, Article 5890e.
  - The Texas Disaster Act of 1975, V.T.C.A. Government Code, Title 4, Chapter 418.
Section VIII: Testing, Training and Exercise

Biennial, Homeland Security Exercise and Evaluation Program (HSEEP) compliant exercises shall be held to train response personnel and evaluate the adequacy of the EOP. Following HSEEP guidelines, an After Action Report (AAR) and the Improvement Plan (IP), as appropriate, for each exercise shall be developed and submitted to the System Office of Safety.

All exercises will be conducted in accordance with Texas A&M University System Policy for Emergency Management (34.07).

After Action Reviews

After action reviews of emergency responses can yield valuable feedback to the emergency planning process and enable Texas A&M University (TAMU) to improve future emergency responses. The scope of after action reviews may range from small to large depending upon the complexity of the response and the number of TAMU departments and outside entities involved.
Criteria for Conducting an After Action Review:

- Activation of the Emergency Operations Center (EOC)
- Death of an employee, student or visitor
- Significant release of a hazardous substance, e.g., natural gas release in occupied space, laboratory fire or explosion, and environmental release of hazardous materials
- At the discretion of the Environmental Health and Safety, the University Police Department, TAMU Emergency Medical Services, Facilities Services, the Emergency Management Coordinator, the Emergency Management Director, or University Administration.

After action reviews are intended to be examinations of the emergency response effort and/or the ensuing recovery efforts. Investigations into the root cause of an incident are not the focus of this section. Input for the after action report may come from after action debriefings or follow-up meetings or from written comments provided by any person involved in or observing the emergency response action.

The after action report should be written and, at a minimum, provide the information indicated on an After-Action Review Report Form. A copy of the report should be provided to involved responders, the administrator(s) of the responding departments, and the Emergency Management Director (EMD). The EMD shall retain a copy of the report, including any recommendations for corrections or improvements, for a minimum of two years.
## PLAN CONTACT INFORMATION

<table>
<thead>
<tr>
<th>NAME AND POSITION</th>
<th>PHONE NUMBER</th>
<th>ALTERNANT PHONE NUMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Christopher M. Meyer</td>
<td>845-1362</td>
<td>862-8116</td>
</tr>
</tbody>
</table>

E-MAIL: c-m-meyer@tamu.edu

DEPARTMENT: Office of Safety & Security
# RECORD OF CHANGE

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<th>DATE OF CHANGE</th>
<th>DESCRIPTION OF CHANGE</th>
<th>CHANGE MADE BY:</th>
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<td>Minor grammatical corrections</td>
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<td>Compass Group paragraph updated to reflect current contractor status</td>
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<td>7/31/2013</td>
<td>Charley Clark signature block removed</td>
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<td>Sentenced changed to reflect TAMU’s status as a signatory &amp; participant in county Hazard Mitigation Plan</td>
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<td>Page 14</td>
<td>7/31/2013</td>
<td>Order of succession changed</td>
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<td>Page 22</td>
<td>7/31/2013</td>
<td>ICS removed from sentence – redundant</td>
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</tr>
<tr>
<td>Page 23</td>
<td>7/31/2013</td>
<td>Portion of sentence discussing the promulgation document removed</td>
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<td>Page 25</td>
<td>7/31/2013</td>
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<td>Page 36</td>
<td>7/31/2013</td>
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<td>Page 37</td>
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Note: SASE stands for the Office of Safety & Security.
## RECORD OF DISTRIBUTION

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NOTE: This is a record of plans distributed via hard copy. Plans are also available to the campus community online via electronic copy.
ATTACHMENT 1
NIMS SUMMARY

See Attachment 7 of the Brazos County Interjurisdictional Emergency Management Plan
### OFF CAMPUS LOCATIONS

**Effective February 2003**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>STREET LOCATION</th>
<th>CITY LOCATION</th>
<th>EMS</th>
<th>POLICE</th>
<th>FIRE</th>
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<tbody>
<tr>
<td>University Services Building</td>
<td>3380 University Drive East</td>
<td>College Station</td>
<td>C</td>
<td>T</td>
<td>C</td>
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<tr>
<td>John B. Connally Building</td>
<td>301 Tarrow Street</td>
<td>College Station</td>
<td>C</td>
<td>T</td>
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<tr>
<td>Riverside Campus</td>
<td></td>
<td>County</td>
<td>P/B</td>
<td>T</td>
<td>P/B</td>
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<tr>
<td>Business Management Services Building</td>
<td>1501 Texas Avenue</td>
<td>College Station</td>
<td>C</td>
<td>T</td>
<td>C</td>
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<tr>
<td>Geochemical &amp; Environmental Research Group (GERG)</td>
<td>833 Graham Road</td>
<td>College Station</td>
<td>C</td>
<td>T</td>
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</tr>
<tr>
<td>USDA Complex</td>
<td>F&amp;B Road</td>
<td>College Station</td>
<td>C</td>
<td>T</td>
<td>C</td>
</tr>
<tr>
<td>Animal Science Teaching &amp; Research Center (ASTREC)</td>
<td>7707 Raymond Stotzer Parkway</td>
<td>County</td>
<td>B</td>
<td>T</td>
<td>P</td>
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<tr>
<td>TEES State Headquarters Bldg</td>
<td>200 William D. Fitch Pkwy</td>
<td>College Station</td>
<td>C</td>
<td>T</td>
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<tr>
<td>Texas A&amp;M System Building (AMSB)</td>
<td>200 Technology Way</td>
<td>College Station</td>
<td>C</td>
<td>T</td>
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<td>Waste Water Treatment Plant</td>
<td>9685 White’s Creek Road</td>
<td>College Station</td>
<td>C</td>
<td>T</td>
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<tr>
<td>University Farm</td>
<td>F.M. 60</td>
<td>Burleson County</td>
<td>O</td>
<td>T</td>
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*Note: A list of local leased space is maintained on file.*

**Key:**
- **T** = TAMU EMS, UPD
- **C** = College Station EMS, Fire, PD
- **B** = Bryan EMS, FD, PD
- **P** = Precinct 4, FD
- **O** = Outside Agencies
## ON CAMPUS LOCATIONS

**Effective February 2003**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>STREET LOCATION</th>
<th>CITY LOCATION</th>
<th>EMS</th>
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<th>FIRE</th>
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<tr>
<td>Emergency Phones</td>
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<td>T</td>
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<td>Fire Training School</td>
<td>1595 Nuclear Science Road</td>
<td>TAMU</td>
<td>C</td>
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<tr>
<td>Nuclear Reactor</td>
<td>2522 Nuclear Science Road</td>
<td>TAMU</td>
<td>C</td>
<td>T</td>
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<tr>
<td>Easterwood Airport – McKenzie Terminal</td>
<td>1 McKenzie Terminal Blvd.</td>
<td>TAMU</td>
<td>C</td>
<td>T</td>
<td>C</td>
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<tr>
<td>Easterwood Airport – General Aviation/Tower</td>
<td>1770 George Bush Drive West</td>
<td>TAMU</td>
<td>C</td>
<td>T</td>
<td>C</td>
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<tr>
<td>Hazardous Waste Storage Facility</td>
<td>2655 Dairy Science Road</td>
<td>TAMU</td>
<td>C</td>
<td>T</td>
<td>C</td>
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<tr>
<td>Bush Library</td>
<td>1000 George Bush Drive West</td>
<td>College Station</td>
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<td>T</td>
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<td>Construction Contractors (846 exchange on campus)</td>
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<td>TAMU</td>
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</table>

### ON CAMPUS EVENTS

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>STREET LOCATION</th>
<th>CITY LOCATION</th>
<th>EMS</th>
<th>POLICE</th>
<th>FIRE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Football Games (4 units on site – paramedic on each unit)</td>
<td>Kyle Field</td>
<td>TAMU</td>
<td>T</td>
<td>T</td>
<td>C</td>
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<tr>
<td>Hazardous Materials Emergency</td>
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<td>C</td>
<td>T</td>
<td>T</td>
<td>C</td>
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</tbody>
</table>

**Key:**
- T = TAMU EMS, UPD
- C = College Station EMS, Fire, PD
- B = Bryan EMS, FD, PD
- P = Precinct 4, FD
ATTACHMENT 3
SUMMARY OF AGREEMENTS AND CONTRACTS

2. Brazos Valley Regional Mutual Aid Agreement (February 11, 2004)

3. College Station and Texas A&M University Memorandum of Agreement and Understanding (December 3, 1971) for fire suppression on Texas A&M University property

4. College Station and Texas A&M University Interlocal Agreement (February 1, 2009) for fire suppression at Easterwood Airport

5. Community Emergency Operations Center Interlocal Agreement (June 19, 2007)

6. Law Enforcement Assistance Interlocal Agreement (October 2, 2008)
ATHLETIC EVENTS EMERGENCY PROTOCOLS

GENERAL

Emergency protocols have been established for responding to emergencies that could endanger lives of patrons or personnel at athletic events on the Texas A&M University campus. The full text for each athletic facility’s emergency protocols is available upon request by calling the Senior Associate Athletic Director for Business at (979) 845-1063.

PURPOSE/RESPONSIBILITIES

During normal operations, personnel from University Police Department, Athletic Department, Bryan/College Station Fire and Police Departments, TAMU Emergency Medical Services, TAMU Environmental Health and Safety, Compass Group/SSC, and Transportation Services will respond as necessary to a given emergency at a facility holding an athletic event. Staffing at each event may change as required to enable an effective emergency response.

Decisions concerning crowd control and emergency management of critical situations during athletic events are the ultimate responsibility of the TAMU Police Department, but will be made in consultation with the TAMU Athletic Department. The Game Manager and the Director of Security and University Police, or their designees, will maintain a constant communication capability and fully discuss situations that are occurring. The Director of Athletics and TAMU President will be notified of a critical incident. Emergency situations related to crowd management, communications, evacuations and sheltering, traffic management, staging, and triage areas are addressed in the emergency protocols. Response to specific critical incidents, such as, bomb threat, working fire, and weather emergency, are also addressed.

ATHLETIC FACILITIES WITH EMERGENCY PROTOCOLS

- Kyle Field Stadium
- Reed Arena
- C. E. “Pat” Olsen Field
- Aggie Softball Field
- Anderson Track and Field Complex
- Varsity Tennis Center
• Ellis Field (Aggie Soccer Stadium)
• McFerrin Athletic Center
• Rec Center Natatorium (Specific for NCAA events)
• Equestrian Events at the Brazos County Expo Center*
• Cross Country Events*
• Athletic Department Events at Traditions Golf Course*

[Note: (*) designates that the emergency protocol is still in draft form]
ATTACHMENT 5
CONSIDERATIONS FOR PERSONS REQUIRING SPECIAL ASSISTANCE
This attachment outlines additional considerations for persons requiring special assistance during emergencies.

**GENERAL**

In order to overcome barriers as described in the General Education Provisions Act (GEPA) Section 427, Texas A&M University has identified several university departments and programs on campus that have resources that can be accessed prior to and during an emergency to aid those on campus who may require special assistance. These individuals may include those who have disabilities; who live in institutionalized settings; who are elderly; who are children; who are from diverse cultures; who have limited English proficiency or are non-English speaking; or who are transportation disadvantaged.

The university encourages individuals who require special assistance during an emergency to discuss their needs with someone in their building prior to an emergency. Students may register with Disability Services (described below), while faculty and staff may contact Human Resources and/or their supervisor.

**NOTIFICATION**

The following highlights the ways that the university ensures notifications are made more accessible for persons requiring special assistance. For additional information on notification and warning, see Annex A: Warning.

- Text messages and emails sent via the Code Maroon System allow the university to communicate effectively with individuals who may be deaf or hard of hearing.
- Campus EAS messages appear captioned on the campus cable televisions.
- All registrar-controlled classrooms have installed audio alert systems that relay a Code Maroon message over loud speakers to aid those without text message capabilities or the blind to receive the message.
- Door-to-door contact will be utilized when appropriate to communicate with individuals who may have language barriers. Emergency responders carry visual translators to aid in communication or can utilize language translators through their dispatch centers. The Department of Residence Life purchased visual translators for their staff to utilize during an emergency with their non-English speaking population.
EVACUATION

The following highlights the ways that the university will provide reasonable accommodations for persons requiring special assistance to evacuate. For additional information on evacuation, see Annex E: Evacuation.

- Individuals requiring assistance to evacuate a building should first seek aid from others within their facility. If help is unavailable or additional help is needed, individuals should call 911 (9-911 from a campus phone). Emergency responders are equipped with specialized equipment to aid in the extraction and evacuation of persons with physical disabilities.

- During an evacuation from campus, persons requiring transportation assistance may contact transportation services or university dispatch for paratransit assistance.

SHELTERING

The following highlights the ways that the university will provide reasonable accommodations for persons requiring special assistance during a sheltering operation. For additional information on sheltering, see Annex C: Shelter & Mass Care.

- All university facilities are accessible to persons with physical disabilities and meet ADA standards. University shelters will also comply with FEMA’s guidance on Functional Needs Support Services in General Population Shelters.

- Should the university need to provide a temporary shelter, persons requiring special assistance may request the following accommodations. Note: Other accommodations not listed here should be requested through shelter management.
  
  - Service animals will be allowed to accompany their owners into facilities. Service animals are defined as any dog that is individually trained to do work or perform tasks for the benefit of an individual with a disability, including a physical, sensory, psychiatric, intellectual, or other mental disability. Owners should come prepared to care for their animals for the duration of the sheltering operation.
  
  - Persons requiring refrigeration for their medications may contact the shelter management, who will provide assistance by either providing access to a refrigerator or another means to cool their medications, such as a cooler with ice.
Individuals who require electricity to power or charge their medically necessary equipment may notify shelter management, who will provide them access to electrical outlets within the facility.

Individuals may require communications assistance. These accommodations should be requested through staff management. Examples of such accommodations are below.

- Persons who are blind or have low vision may have shelter staff read them printed notices, advisories, and other written information.
- Translators can be made available for non-English speakers.
- Telecommunications devices for the deaf (TDD) can be made available for persons with hearing or speech difficulties.

ADDITIONAL SERVICES

- Disability Services offers students accommodations, counseling, evaluation referral, disability-related information, adaptive technology services, sign language interpreting, and transcription services for academically related purposes. This is a voluntary program as students have the option to utilize Disability Services resources, but are not required to contact or report to the department.

  - Pre-emergency education – Each student, as part of their intake appointment upon registering with Disability Services, receives a copy of the 12th Man Emergency Playbook (or is directed to an online resource) as well as guidance on how to access special assistance during an emergency.

  - Emergency Response – During an emergency, Disability Services can be accessed through the Associate Vice President for Risk and Compliance and his ties to the ADA Compliance Committee.

- Dean of Faculties – Faculty members may contact the Dean of Faculties to discuss reasonable accommodations.

- Human Resources – Policy and Practice Review provides departmental staff with information on understanding the Americans with Disabilities Act (ADA) and works with departments on reasonable accommodations for specific staff employees, to include building access.